Mary Centre Multi-year Planning 2023 Onwards			Implementation		
Domain	Objectives	Strategy	Goals	Roles	Milestones
Opportunities Find Us How will Mary Centre attract positive attention and assess opportunities?	Mary Centre is successful in developing partnerships and pursuing service expansion opportunities because it is a reliable, trusted and responsive provider of caring service.	Define and communicate Mary Centre's interest in expanding services based on its high values for building 'home' like environments.	Mary Centre has developed a partnership approach and a decision-making tool for assessing partnership and service expansion Expanded board of directors including new members with experience in DS sector	Board, executive director	Framework/criteria for program expansion is developed and shared with external stakeholders Share positive stories of unique of aspects of care
Building a Good Life Requires Great Teams How is Mary Centre the right fit for a career in developmental services?	Mary Centre's vision and values are the leading principles by which to provide quality of care over-and-above administrative requirements Mary Centre's services are highly valued for their attention to a 'home' environment and commitment to effective teams	Explore opportunities for improving current administrative strategies to make the best use of employees' time. Raise profile of Mary Centre through deeper involvement with college programs and student placement opportunities	Strengthen focus on performance management by evaluating based on job descriptions (including PT and practicum students) Maintain high-level support for health, safety and emergency readiness Employee relations committee working with senior management to ensure Mary Centre remains an employer of choice. i.e. staff survey	Directors, coordinators and team leads	Attendance at hiring events year round Advertise 100% employer-paid extended health benefits, and a defined benefit pension plan – combined with a home-like and teamwork culture in congregate settings.
Get Ready for the Journey How can Mary Centre be best prepared for Journey to Belonging?	Mary Centre develops an advocacy approach rooted in the experience of clients and families and responds effectively to service system change.	Communicating to Mary Centre stakeholders on the Journey to Belonging in relation to Mary Centre's clients Identifying and developing organizational competencies that need to be enhanced prior to any directives on Individualized funding Engage with government and the development services sector on system change	ED and management to review key competencies/liabilities of the Journey to Belonging transition in order to develop a staff and public facing statement of key principles "what you should know" Mary Centre board designate on Journey to Belonging	Executive director, directors, board designate, board of directors	Designate updates on <i>Journey</i> at all board meetings Board provides recommendations to senior management on capacity-building requirements ED's memo shared to employees and stakeholders on 'Journey to Belonging'. Family/clients survey including questions on individualized funding